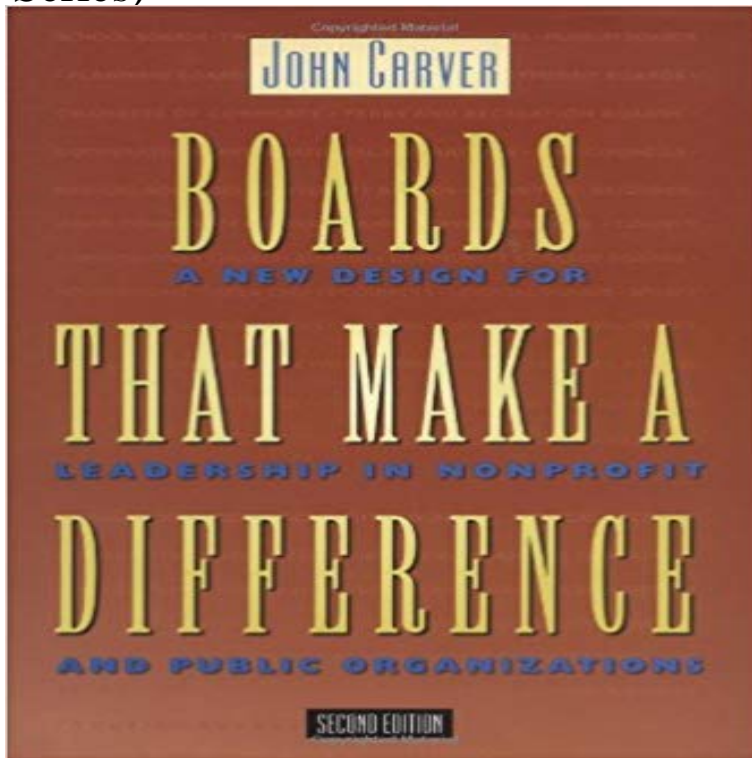


Boards That Make a Difference: A New Design for Leadership in Nonprofit and Public Organizations (J-B Carver Board Governance Series)



This book should be in the library of everyone who serves-or aspires to serve-on the governing board of any organization, large or small, nonprofit or corporate. Better than any other available resource, it tells what the roles of board members are and what they must and shouldn't do. An indispensable guidebook to leadership excellence. -George Weber, secretary general, International Federation of Red Cross and Red Crescent Societies, Geneva

John Carver's *Boards That Make a Difference* was required reading for board members of the Calgary Philharmonic Society. It provided a clear and concise road map with which we carried out significant governance restructuring of the society. James M. Stanford, president & CEO, Petro-Canada, and past chairman of the Calgary Philharmonic Society, Calgary, Alberta, Canada

John Carver's groundbreaking Policy Governance model has influenced the way public and nonprofit boards operate around the world. Now, as widespread experience with the model continues to grow, Carver enriches his definitive exposition with updated policy samples, a new chapter on the process of policy development, and additional resources for various types of boards. He debunks the entrenched beliefs about board roles and functions that hamper dedicated board members. With creative insight and commonsense practicality, Carver presents a bold new approach to board job design, board-staff relationships, the chief executive role, performance monitoring, and virtually every aspect of the board-management relationship. In their stead, he offers a board model designed to produce policies that make a difference, missions that are clearly articulated, standards that are ethical and prudent, meetings, officers, and committees that work; and leadership that supports the fulfillment of long-term goals.

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